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President's Message

To Sabre’s Friends:

In this, our first Report since 2002, you will read about how Sabre has continued to thrive. In our Book Donation Program, for each of the past two years we donated more books than in the previous year. In 2004, for instance, we donated to eighteen countries a total of 600,000 books — the equivalent of the holdings of the library at a fine liberal arts college! And we delivered these books all in one year, to countries where the infrastructure to do this — efficiently-paved roads, reliable and regular shipping service, for example — is often severely lacking.

We have many to thank for Sabre’s successes in Book Donation: our donating publishers, our partners in the countries where we work, our public and private sector funders, and perhaps most important our office and warehouse staffs, who work with a spirit of resourcefulness that has characterized Sabre Foundation from its earliest days. Thank you all.

You also will read in this Report that our work increasingly is in Africa, and in countries where the population is predominantly Muslim. These two trends make our work more challenging, from dealing with manifold logistical complexities (how exactly does a container of college-level texts weighing many tons, destined for Afghanistan, actually get there?), to making sure that Sabre’s donated materials do not compete unfairly with fledgling indigenous publishing companies, to ensuring that the materials we donate are culturally appropriate. For successfully dealing with all of this, Sabre’s staff again deserves enormous praise.

The last two years also were a period of transition. I am pleased to report that Martin Oppenheimer, a Washington-area money manager who for many years has served as Sabre’s Assistant Treasurer, agreed to increase his involvement with us and joined Sabre’s board in 2003. Jennifer Learning, medical doctor, Professor at Harvard’s School of Public Health, and internationally-known advocate for refugees, also joined our board in 2003. Peter Bougher, a longtime friend of Sabre and a Chicago lawyer; joined our board in 2004. Although the press of commitments caused Anthony Appiah, Laurence S. Rockefeller University Professor at Princeton, to resign as a director in 2004, Anthony will continue to help Sabre as a member of our Advisory Committee.

Earlier this year the board of Sabre decided to merge our Steering Committee, which had been advising Sabre since the early 1990s, and our Africa Advisory Committee, which dates from the creation of Sabre’s Michael W. Christian Program for Africa in 1998, into a newly-formed Advisory Committee. Two members of the two predecessor committees have resigned from their committee roles. Mark Munger, a New York based management consultant; and James Neal, Columbia University Librarian. We thank them for their service.

I am pleased to welcome these new members of the Advisory Committee: Fred Coffey, a former senior officer at the United States Information Agency; Theodore Friend, formerly the president of Swarthmore College and now on the Board of Advisors of the U.S.-Indonesia Society; and Andreas Riedlmayer, Bibliographer, and Jeff Spurr, Curator, both of Harvard’s Aga Khan Program for Islamic Art and Architecture.
Sabre's staff has seen remarkably little turnover. Sarah Dubé, Program Associate, resigned in 2004. Leslie Marsh joined Sabre as Program Development Officer, also in 2004. Several staff members have reduced their involvement with us as they have enrolled in graduate programs or left the Boston area; others who were full-time staffers in former years have begun to help out again in a part-time capacity. Sabre’s staff continuity has proven to be a valuable asset for us.

Lee Auspitz, the creator of Sabre’s Book Donation Program, a Sabre board member, officer and activist since the Foundation’s establishment in 1969, and longtime Director of Sabre’s Philosophy of Institutions Project (“PIP”), left Sabre’s board effective in April of this year, and will be moving PIP from Sabre at the beginning of 2006. Lee is a former teacher of mine, and a mentor since I was in college; indeed Lee is the reason I (and so many others!) became involved with Sabre. Lee has committed to me that he will remain available to us for advice, a commitment for which I am deeply grateful.

We regret the recent deaths of three very good friends to Sabre.

• Jeff Coolidge, a Boston venture capitalist, died unexpectedly in January 2005. Jeff served on Sabre’s board in the 1980s and 1990s, and in a private capacity created The Thomas Jefferson Forum, a pioneering youth service learning organization in Massachusetts.

• Lloyd Cutler, lawyer and valued advisor to both Democratic and Republican presidents, an exemplar of the Washington Wise Man, died in May 2005. Through Lloyd’s good offices, Sabre in 1999 was awarded a subgrant from the Starr Foundation which enabled us to start our growing Algerian program of book donations and information technology training for librarians.

• Finally, Kevin Rafferty, manager of USAID’s Ocean Freight Reimbursement Program, died in August 2004 after a long and courageous battle with cancer. Sabre has received OFR support for our shipments overseas for every year since 1991. For almost all of that period, Kevin was the person at USAID with whom we worked most closely as our Book Donation Program grew worldwide. Kevin accommodated the challenges of each new country with his typical affability.

Sabre will honor the memory of these three men through our work around the world.

I hope you enjoy reading about Sabre’s work over the past two years. As always, I can be reached through Sabre’s office in Cambridge, at my office in New York at 212-935-6748, or at kbartels@paxtonproperties.com.

Thank you for your interest, and for your support!

Sincerely,

Kenneth G. Bartels
President
A grant from the U.S. Department of State provided funding for book donation in six predominantly Muslim countries—support that permitted Sabre to expand its programs in Afghanistan, Algeria, Morocco, and Somalia and initiate programs in Indonesia and Pakistan. This grant also supported Sabre’s participation at international book fairs, first in Algiers and Casablanca.

Sabre’s presence at these fairs marked a first, not only for Sabre Foundation, but for American NGOs in general—indeed, for American publishing. Outside of U.S. embassies, no American organization of any kind had ever participated in any of these fairs. Patrons of the fairs were astounded to discover new, up-to-date, English-language books available to them free. Naturally, demand for Sabre books proved intense, as students and teachers of English, academics, journalists and professionals thronged to Sabre’s stands to pick up a book or two.

This new initiative had three important results for Sabre. First, Sabre worked closely with U.S. public diplomacy officials at the fairs. This cooperation between Sabre, U.S. posts and Sabre’s in-country partners will continue and is expected to grow. Second, this project proved a high demand for English-language books in countries that, at first glance, might not have seemed eager for such materials. Sabre broke ground, not only for itself, but for U.S. publishers as well. Third, for the first time, Sabre staff carried out in-country book distribution. This firsthand experience adds to Sabre’s capabilities as a book donation organization by providing immediate feedback on the need for and efficacy of its program of donation.
Shipments to sub-Saharan Africa constitute more than half of Sabre’s book donation activity each year. The 2003/2004 UNESCO Global Monitoring Report shows that in 1990 enrollment in primary education in sub-Saharan Africa stood at 62 million; a decade later, that figure had grown to close to 86 million. Despite these improved figures, most still do not have access to high-quality, up-to-date educational materials at all levels. In 2003/2004 the average fair market value of a book shipped to Africa by Sabre was more than $40. Balanced against this figure is the percentage of the population in the region living on less than $2 a day. Consequently the cost of books – particularly textbooks, and especially those at the college level – outstrips not only most individual budgets but also many institutional ones.

Unfortunately, the gap is not filled by a local publishing industry. Overall, Africa has nearly 15 per cent of the world’s population but produces only 2 per cent of its books. The demand for books in Africa far exceeds Africa’s ability to produce them. Educational development is constrained by a lack of appropriate materials. Sabre Foundation’s approach in helping to ameliorate the problem is therefore two-pronged. In addition to ongoing programs of large scale book donation, Sabre is endeavoring to support indigenous publishing, both in English and local languages. This support takes the form of purchasing, and then donating through Sabre partners, books published locally, thus benefiting both publishers and readers in the country concerned.

Both book donation and local publishing were topics at Sabre’s second meeting of its African partner organizations, held in Dar es Salaam, Tanzania, in September 2004. Over the course of five days, representatives from Sabre and other collaborating U.S., U.K. and Canadian organizations joined the partners in discussions on themes like “best practices”, “measurement and evaluation” and “program sustainability”. In Africa, as in the other regions where Sabre is active, the key to maintaining and developing high-quality and demand-driven book donation programs is a network of dynamic and resourceful partner organizations.
An Overview of Sabre’s Programs

Sabre Foundation was started in 1969, with no endowment, by a small group of recent university graduates. They shared an interest in the philosophical underpinnings of free institutions in society, and a commitment to try to strengthen them in innovative ways.

The health and vitality of any community in today’s world depends increasingly on the capacity of its people to receive, discover and communicate knowledge. That principle has guided Sabre’s three lines of work in recent years: book donations, information technology training, and philosophical studies.

The Book Donation Program began in 1986 with a shipment of much-needed new text and reference books to assist doctors, teachers, students and researchers in Poland. It soon expanded to other countries in Central and Eastern Europe, and later to the former Soviet Union, Africa, Asia, Latin America and the Caribbean. The program has been built on the generosity of scores of U.S. and European publishers, who have donated large quantities of new educational materials on a wide range of subjects. The books are ordered and distributed by Sabre’s non-governmental organization (NGO) partners abroad. Through 2004, well over six million books, CD-ROMs and other educational materials, valued at close to $200 million, have been sent to over 80 countries. (For more about the Book Donation Program, see p. 7.)

Sabre’s work with such NGOs around the world led in 1998 to another program: the Information and Communications Training workshops. This initiative helps people in developing and transitional countries take better advantage of the rapidly evolving tools of electronic research and communication. These custom-tailored workshops, held both in Cambridge and overseas, have so far assisted close to 250 trainees from over 20 countries. (For more about the ICT workshops, see p. 10.)

The Philosophy of Institutions Project has kept its focus on Sabre’s original theme, through fellowships, participation in academic associations and conferences and scholarly publications. (For more about the Philosophy of Institutions Project, see p. 11.)
Sabre Foundation

Programs

Book Donation Program

Sabre’s work in its home state of Massachusetts is done in a small office in Cambridge and a large book distribution center in Lawrence.

Two factors have combined to make Sabre’s Book Donation Program uncommonly effective:

The exceptional quality of Sabre’s inventory.

From thousands of titles offered throughout the year by leading publishers, Sabre carefully chooses only the materials likely to interest its constituencies abroad. Donated books cover such diverse fields as medicine and nursing, law and government, business and economics, the natural sciences, geography and the environment, history, the arts and literature, English language and education, library science, computer science and the Internet. Most of the books are new, unremunerated college and professional-level titles, but more high school, elementary and preschool materials are being ordered to meet growing demand. The books are usually in English, a widely preferred second language in many parts of the world, but Spanish-language children’s books also form part of Sabre’s inventory. Sabre also receives multiple copies of academic monographs from university presses, especially in the humanities and social sciences.

A network of knowledgeable, resourceful and motivated partners in the field.

Sabre’s non-governmental partner organizations are in close touch with libraries, schools, universities, and medical and research institutions in their countries. They are thus attuned to local educational needs.

Overseas partners (listed on p. 13) take care of clearing the shipments through customs, warehousing, stamping, repacking and distributing the books locally, and reporting back to Sabre. The beneficiaries of the donated materials include teachers and students, doctors and other health care professionals, scientists, researchers, lawmakers, jurists and entrepreneurs.
2003/2004 Shipments

During 2003/2004, the Book Donation Program shipped to Sabre’s overseas partners 1,211,978 books, with a fair market value of close to $42 million. The total of 45 ocean freight containers shipped in 2004 represented a new yearly high for Sabre. Smaller shipments went by mail and courier service.

Sub-Saharan Africa was the destination for more than half of the books and included two new country programs – Sierra Leone and Cameroon. The program in Sierra Leone grew out of the meeting of Sabre’s African partner organizations that was held in Accra in 2002. One of the attendees – although not yet a partner – was Sallieu Turay from the Sierra Leone Library Board. Inspired by the other partners and benefiting from their knowledge and experience, he began the process of setting up a new organization, the Sierra Leone Book Trust (SALBOT), that has, to date, received and distributed more than 25,000 books valued at over half a million dollars from Sabre.

In 2003, Sabre and SALBOT worked together to purchase and distribute books in the country’s four main local languages – Mende, Therme, Limba and Krio. Sallieu Turay was also a participant in the second meeting of African partners, held in Dar es Salaam in September 2004, as was Aloysius Gwandi, Resource Manager of the Cameroonian Educational Resource Committee (CEREC). CEREC received its first Sabre shipment in 2003. Although the organization had been distributing donated books for nearly twenty years in Cameroon, Mr. Gwandi noted that “this was the best shipment of books we have ever received from abroad” and that “the Sabre Book Program has been the most organized and rigorous we have known.”
Sabre Foundation’s Book Donation Program is valued by overseas NGOs because of Sabre’s steadfast adherence to the policy that when it comes to the educational needs of developing and transitional countries, indigenous organizations know best. The keystone of Sabre’s book program is that it is demand-driven. Rather than trying to send as many books as possible, regardless of demonstrated need, Sabre gives its overseas partners the opportunity to select books and CD-ROMs from detailed inventory offering lists that are sent electronically. Only titles and quantities specifically requested by its partners are shipped by Sabre. Those titles are new, high quality, up-todate books selected by Sabre from the offerings made by donating publishers. In the selection process, Sabre’s rule-of-thumb is that something which is of no value in the U.S. is usually equally valueless overseas. The schools, universities, libraries and individuals that benefit from Sabre’s Book Donation Program are not regarded as the recipients of aid for whom “any book is better than no book at all.” They are regarded instead as clients with limited resources.
As an extension of Sabre’s efforts to make information resources more available to organizations and individuals in developing and transitional countries, ICT workshops help professionals and students make better use of the vast amounts of information the Internet and related technologies can provide.

In 2003, Sabre hosted trainees from Ghana and Sierra Leone for customized “hands-on” ICT training: Patricia O. Arthur, Children’s Librarian, Ghana Book Trust, and Salieu Turay, Executive Director, Sierra Leone Book Trust, and Senior Librarian, Sierra Leone Library Board. Site visits to area libraries and meetings with library professionals complemented the training. Full reports on the training programs can be found at: www.sabre.org/programs/lits.

Holding workshops overseas allows several organizations to share expenses, gives participants opportunities to network with professional counterparts, and builds indigenous training capacity. In 2004, during a workshop held in Dar es Salaam, Tanzania, Sabre’s ICT Consultant Roger Gill provided training to Sabre partner organization staff from Cameroon, Ghana, Liberia, Nigeria, Sierra Leone, Somalia, Tanzania and Uganda. Topics tailored to the interests of the trainees were covered, including Excel and PowerPoint.
Sabre's very practical work to promote education and free inquiry around the world stems from its longstanding philosophical programs, directed for the past 25 years by Josiah Lee Auspitz. Sabre's book donation program began when Auspitz, awarded a research fellowship at the Polish Academy of Sciences in 1986-7, sought to supply a list of 31 technical titles his Polish colleagues had requested. While those specific titles were in the end purchased through the generosity of Sabre board member T. J. Coolidge, in the course of researching the larger potential for scientific and scholarly assistance Sabre developed a program that spread quickly through newly chartered NGOs in Eastern Europe and the former Soviet Union and thence, through the efforts of a dedicated staff, to over 80 countries.

In addition to launching a book donation program, the Philosophy of Institutions Project has from time to time partnered in, sponsored and organized international conferences, publishing ventures, fellowships and other scholarly undertakings. Several of these programs have continued outside Sabre. Economicprincipals.com, incubated at Sabre in 2002-4, is the most recent such spinoff, as detailed below. Previous to this, the newly organizing, web-based Michael Oakeshott Association was domiciled at Sabre from 1999 until its chartering in late 2002 as an independent tax-exempt organization. The Polish-produced annual Praxiology, another Sabre-incubated project, is now in its twelfth year of independent publication.

The unifying thread in the project, however, has been Auspitz's own sustained philosophical inquiry. He has sought to provide an anatomy and critique of the principal modes of thought underlying modern institutions. To develop a fresh conceptual ground for this, he has gone beyond the standard academic topics to explore, among other approaches, the late semiotic and graphical logic of Charles Sanders Peirce, the attempts at a logic of practice (or “praxiology”) deriving from the Lwów-Warsaw School of Philosophical Logic, and various modern reworkings from medieval and ancient sources of the category of modality. His occasional papers and reviews have given evidence of such exploratory work.

In the period covered by this Annual Report, Auspitz and University of Neuchâtel Professor Kilian Stoffel were awarded a US software patent for a “semiotic switch” applying to the storage and retrieval of multimedia computer data, an approach pioneered by C. S. Peirce. In addition, a paper entitled “Modality and Compossibility” presented at the Burton C. Gray Memorial Conference of the Michael Oakeshott Association (London School of Economics, 2001) was published in The Intellectual Legacy of Michael Oakeshott, edited by Timothy Fuller and Corey Abel (Imprint Academic, Exeter, 2003). The first part of a three-part essay, it traces a strand of reflection on modality from Spinoza to Hegel to Oakeshott, who used the concept to describe both the main modes of human experience and two modes of association that have shaped the character of the modern European state. The second and third parts of the essay are covered in Auspitz’s presentations at subsequent international conferences at Colorado College (2003) and Tulane University (2003). They trace a second strand of reflection on modality from Locke through Kant to Peirce and then propose an integrated view applicable to the full range of modern institutions. Auspitz’s occasional articles are preparatory to a longer, original treatise in progress, with the working title, The Centrality of Trust: an introduction to the philosophy of institutions. This will be completed outside Sabre. In 2006 the Philosophy of Institutions project will follow the example of several of its own programs and be spun off to seek an independent career.

The Intellectual Legacy of Michael Oakeshott

Edited by Timothy Fuller and Corey Abel

Imprint Academic, Exeter, 2003
Auspitz’s philosophical work has been supported over the years by outside fellowships, consulting and other non-scholarly work, and through Sabre by a core group of loyal contributors, among them several members of Sabre’s board. Sabre will continue to accept earmarked financial contributions to the Philosophy of Institutions Project until March 31, 2006, with the understanding that such contributions may also be applied to successor arrangements.

**Economic Principals**

Until 2002, when it was abruptly cancelled by *The Boston Globe*, Economic Principals by David Warsh had been one of a handful of regular columns in the American press devoted to serious economics. It concentrated, uniquely, on the economics profession and leaders of economic thought (the “principals”).

Under Sabre’s sponsorship, Warsh kept up his coverage of technical economics in digital form. By the end of 2004 it had garnered an influential online readership, regularly reaching more than 10,000 readers in 90 countries. A fellowship at the American Academy of Berlin enabled Warsh to complete work on *Knowledge and the Wealth of Nations: A Story of Economic Discovery*, scheduled to be published by W. W. Norton in early 2006. “Not since Robert Heilbroner’s classic work, *The Worldly Philosophers* have we had as attractive a glimpse of the essential science of economics,” says the publisher.

Beginning in 2005, Economic Principals left Sabre to become an independent web-based weekly, www.economicprincipals.com. Sabre was honored to have assisted so distinguished an observer of economic institutions and ideas in the transition to a new medium.

**Whitehead Initiative in Digital Donation**

With the departure of Economic Principals, Sabre took on in late 2004 its third web-based project since 1999— a pilot effort devoted to an exploration of the coming digital revolution in philanthropy. A seed grant from the Whitehead Foundation of New York will enable Sabre to develop a white paper outlining the prospects for digitally transmitted donations and to pioneer sample applications. “Digital donations” are grants of software, of network and professional services, of templates for governmental and institutional procedures (“e-government”), and of micro-scholarship and other grants transmitted in digital form. The project white paper will address both the promise of digital donations in themselves and in conjunction with more traditional philanthropic techniques. A sample application will be an entraining program for loan officers at an African micro-credit union. The project’s “virtual” character permits Sabre to conduct it jointly under the aegis of Sabre Europe of Brussels.

The work will be largely led by former Sabre Executive Director Mark Frazier and a new non-profit, Open World, Inc., to which elements of the project will migrate. John C. Whitehead and the Whitehead Foundation were the venture philanthropists critical to the launch of Sabre’s book donation work, and their return for this new initiative represents further evidence of a spirit of philanthropic innovation.
Sabre’s book programs are managed within each recipient country by local NGO partners with links to libraries, schools, universities, and medical and research institutions. Many of these partnerships have been in operation for well over a decade. Partner responsibilities include attending to customs clearance, the logistics of storage and distribution, and the tracking from local warehousing facilities to the generation of reports from the enclosers. New partners are added each year (subject to meeting certain requirements) as Sabre expands its programs worldwide.

Sabre works closely with its network of indigenous partner organizations in identifying and helping to meet the educational needs of developing and transitional countries. An “offering list” of available inventory is sent to the partner organization via email, and the partner responds with exact details of the titles and number of volumes requested, as per the needs of its network of recipient institutions. Alternatively, partners may request Sabre’s Book Program Manager to make the selection, guided by stated priorities in terms of subject and educational level.

### Overseas Partners

- **Massoud Foundation, Mazar-e-Sharif, Afghanistan**
- **FOREM, Algiers, Algeria**
- **Relief International, Baku, Azerbaijan**
- **World University Services/Sarajevo University Services (WUS/SUS), Banja Luka and Sarajevo, Bosnia & Herzegovina**
- **Center for the Study of Democracy, Sofia, Bulgaria**
- **Cameroon Educational Resource Committee (CEREC), Buea, Cameroon**
- **Sabre-Zagreb, Zagreb, Croatia**
- **Iglesia Episcopal Dominicana, Santo Domingo, Dominican Republic**
- **Ghana Book Trust, Accra, Ghana**
- **Indonesian International Education Foundation (IIEF), Jakarta, Indonesia**
- **Tibetan Children’s Villages, Dharamsala, India**
- **Academy for Educational Development, Taraz, Kazakhstan**
- **East Africa Book Trust, Nairobi, Kenya**
- **Adventist Development and Relief Agency (ADRA), Bukhara, Kyrgyzstan**
- **Lebanese American University, Beirut, Lebanon**
- **Church-Related Educational Development Organization (CREDO, Inc.), Monrovia, Liberia**
- **FAVEMIA, Lilongwe, Malawi**
- **Friends of Rabat American School, Rabat, Morocco**
- **Centre for Social Mobilization, Koshi Zone, Nepal**
- **Compañeros de las Americas, Nicaragua**
- **Nigerian Book Foundation, Awka, Nigeria**
- **Northern Book Trust, Kano State, Nigeria**
- **Sierra Leone Book Trust (SALBOT), Freetown, Sierra Leone**
- **Global Hope Academy, Gbrielteh, Somalia**
- **Tanzania Book Support Trust, Dar es Salaam, Tanzania**
Partners and collaborating organizations

Sabre Foundation

African Food and Peace Foundation, Kampala, Uganda
Uganda Private and Integrated Schools Association (UPISA), Kisubi, Uganda
Sabre-Svitlo, Lviv, Ukraine
Project for Economic Reform and Development in Central Asia (PERDCA), Tashkent, Uzbekistan

Collaborating Organizations

African Food and Peace Foundation, Concord, Massachusetts
Anjuman, Boston, Massachusetts
Association of American University Presses, New York, New York
Book Aid International, London, United Kingdom
Books for Africa, St. Paul, Minnesota
Books for Asia, San Francisco, California
Bridge to Asia, San Francisco, California
CGIDE, Ottawa, Ontario, Canada
Fundación Amistad, Inc., New York, New York
Harvard Committee for Iraqi Libraries, Cambridge, Massachusetts
Harvard University, Aga Khan Program for Islamic Architecture, Cambridge, Massachusetts
Harvard University, Ukrainian Research Institute, Cambridge, Massachusetts
Indiana University, Center for International Education and Development Assistance, Bloomington, Indiana
Peace Corps, Washington, D.C.
Sabre Europe, Association Internationale, Brussels, Belgium
Solidarité Fanjhir, Paris, France
Stichting Groningen Help!, Groningen, The Netherlands
Syracuse University, Syracuse, New York
Terre Sans Frontières, La Prairie, Quebec, Canada
Trustees of Donations for Education in Liberia, Boston, Massachusetts
Ukrainian Catholic Education Foundation, Chicago, Illinois
Ukrainian Catholic University, Lviv, Ukraine
Ukrainian Studies Fund, Cambridge, Massachusetts
University of Kiev Mohyla Academy, Kyiv, Ukraine
University of Michigan, Ann Arbor, Michigan
US-Ukraine Foundation, Washington, D.C.
Publishers

Since the inception of Sabre’s Book Donation Program, over 200 publishers have participated in it: about 30 are current donors. Many of their donations are governed by a provision of the U.S. tax code requiring that the materials benefit the needy, the ill or children. Where requested books are not available by donation, Sabre may seek supplemental program funding for reduced-cost purchases.

Sabre’s selection from the plethora of titles offered by publishers is discriminating. Sabre’s selection policy is highly sensitive to the localized needs of its constituencies abroad. These include educational and professional materials across a broad range of levels, subjects and formats: textbooks, reference works, scholarly monographs, audio and videocassettes, and CD-ROMs all form part of Sabre’s inventory. Sabre also receives academic monographs from university presses (especially in the humanities and social sciences) and gratefully acknowledges the support of the Association of American University Presses.
THE MILK BOX MYSTERY
By Gina Ingoglia Weiner
Illustrated by Jerry Smoth
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ANDRAS RIEDLMAYER
Bibliographer
Aga Khan Program for Islamic Art and Architecture
Harvard University
Cambridge, Massachusetts

WILLIAM B. ROBERTSON
Former Deputy Assistant Secretary of State for African Affairs
Blue Ridge, Virginia

SANDRA ROBINSON
Former Africa Director, Peace Corps
Executive Director
Bureau of Rehabilitation, Inc.
Lanham, Maryland

ROBERT I. ROTBERG
President
World Peace Foundation
Cambridge, Massachusetts

JEFF SPURR
Curator
Aga Khan Program for Islamic Art and Architecture
Harvard University
Cambridge, Massachusetts

TANA VYNTSKY
Executive Director

COLIN MCCULLOUGH
Book Program Manager

RAY HULING
Program Officer

LESLEY MARSH
Program Development Officer

BILL HANTZIS
Warehouse Supervisor

KIMBERLY BARTETT
Special Projects Manager

ROGER GILL
ICT Consultant

JOHN HANTZIS
Assistant Warehouse Supervisor

SONG HENG
Warehouse Assistant

TOUCH HENG
Warehouse Assistant

JOSIAH LEE AUSPITZ
Director, Philosophy of Institutions Project

KENNETH MACKLER
Foundation Controller

COUNSEL
Wilmer Cutler Pickering Hale and Darr LLP
Boston

AUDITORS
Pannell Kerr Foster, Boston, MA
looking to the future
### Balance Sheet

<table>
<thead>
<tr>
<th>Assets</th>
<th>12/31/04</th>
<th>12/31/03</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>52,019</td>
<td>130,898</td>
</tr>
<tr>
<td>Marketable Securities</td>
<td>93,391</td>
<td>126,314</td>
</tr>
<tr>
<td>Grants and Donations Receivable</td>
<td>444,960</td>
<td>373,689</td>
</tr>
<tr>
<td>Prepaid Expenses</td>
<td>23,020</td>
<td>7,645</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>613,390</td>
<td>638,546</td>
</tr>
<tr>
<td>Grants Receivable - Long-term portion</td>
<td>50,000</td>
<td>100,000</td>
</tr>
<tr>
<td><strong>Property and Equipment</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Equipment</td>
<td>40,557</td>
<td>39,594</td>
</tr>
<tr>
<td>Depreciation Accumulated</td>
<td>(35,702)</td>
<td>(38,868)</td>
</tr>
<tr>
<td><strong>Total Property and Equipment</strong></td>
<td>4,855</td>
<td>726</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>668,245</td>
<td>739,272</td>
</tr>
<tr>
<td><strong>Liabilities and Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Current Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts Payable &amp; Accrued Expenses</td>
<td>70,503</td>
<td>67,694</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>70,503</td>
<td>67,694</td>
</tr>
<tr>
<td><strong>Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted - Undesignated</td>
<td>12,947</td>
<td>31,791</td>
</tr>
<tr>
<td>Unrestricted - Designated for Endowment</td>
<td>125,164</td>
<td>125,164</td>
</tr>
<tr>
<td>Temporarily Restricted</td>
<td>583,395</td>
<td>513,224</td>
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<tr>
<td>Permanently Restricted - Endowment</td>
<td>1,400</td>
<td>1,400</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>597,742</td>
<td>671,579</td>
</tr>
<tr>
<td><strong>Total Liabilities &amp; Net Assets</strong></td>
<td>668,245</td>
<td>739,273</td>
</tr>
</tbody>
</table>
Financial review

Sabre Foundation

statement of activities

<table>
<thead>
<tr>
<th></th>
<th>2004</th>
<th>2003</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants &amp; Donations</td>
<td>882,258</td>
<td>992,946</td>
</tr>
<tr>
<td>In-kind books &amp; materials [a]</td>
<td>18,059,943</td>
<td>32,580,385</td>
</tr>
<tr>
<td>In-kind other [a]</td>
<td>70,020</td>
<td>52,950</td>
</tr>
<tr>
<td>Investment income</td>
<td>18,216</td>
<td>29,515</td>
</tr>
<tr>
<td>Total Revenues</td>
<td>19,030,467</td>
<td>33,655,796</td>
</tr>
<tr>
<td>Operating expenses</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Programs</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Books</td>
<td>733,363</td>
<td>749,865</td>
</tr>
<tr>
<td>Philosophy</td>
<td>49,644</td>
<td>45,558</td>
</tr>
<tr>
<td>Total cash expenditures</td>
<td>783,007</td>
<td>795,423</td>
</tr>
<tr>
<td>In-kind books &amp; materials [a]</td>
<td>18,059,943</td>
<td>32,580,385</td>
</tr>
<tr>
<td>In-kind other [a]</td>
<td>56,375</td>
<td>45,900</td>
</tr>
<tr>
<td>Total program services</td>
<td>18,899,325</td>
<td>33,421,708</td>
</tr>
<tr>
<td>Support services</td>
<td></td>
<td></td>
</tr>
<tr>
<td>General and administrative</td>
<td>159,837</td>
<td>118,927</td>
</tr>
<tr>
<td>Fundraising</td>
<td>31,466</td>
<td>21,315</td>
</tr>
<tr>
<td>In-kind services [a]</td>
<td>13,675</td>
<td>7,050</td>
</tr>
<tr>
<td>Total supporting services</td>
<td>204,978</td>
<td>147,292</td>
</tr>
<tr>
<td>Total operating expenses</td>
<td>19,104,303</td>
<td>33,569,000</td>
</tr>
<tr>
<td>Change in net assets</td>
<td>(73,836)</td>
<td>86,796</td>
</tr>
<tr>
<td>Net assets - beginning of year</td>
<td>671,579</td>
<td>584,783</td>
</tr>
<tr>
<td>Net assets - end of year</td>
<td>597,743</td>
<td>671,579</td>
</tr>
</tbody>
</table>

[a] For tax and financial statement purposes, in-kind services and donated materials are reported as expended in the same year in which they are received. Therefore, inventory of books and materials are not carried on Sabre’s audited statement of financial position.

The table below is a comparative summary of inventory transactions:

<table>
<thead>
<tr>
<th></th>
<th>2004</th>
<th>2003</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value of books and materials received</td>
<td>18,059,943</td>
<td>32,580,385</td>
</tr>
<tr>
<td>Value of books and materials shipped</td>
<td>(23,154,272)</td>
<td>(19,305,457)</td>
</tr>
<tr>
<td>Inventory reductions &amp; adjustments</td>
<td>(851,228)</td>
<td>(1,126,513)</td>
</tr>
<tr>
<td>Value of inventory at year end</td>
<td>54,447,882</td>
<td>60,395,379</td>
</tr>
</tbody>
</table>
## Financial Contributions 2003-2004

### Program support

#### $100,000 and over

- Ghana Book Trust, Ghana
  - The John D. and Catherine T. MacArthur Foundation, IL
  - United States Department of State, DC
  - USAID Ocean Freight Reimbursement Program, DC

- The Ghana Book Trust, Ghana
  - The John D. and Catherine T. MacArthur Foundation, IL
  - United States Institute of Peace, DC

#### $30,000 and over

- Books for Africa, MN
  - The Freeman Foundation, NY
  - Syracuse University, NY
  - The Whinfreed Foundation, NY

- Books for Africa, MN
  - The Freeman Foundation, NY
  - Syracuse University, NY
  - The Whinfreed Foundation, NY

- William H. Donner Foundation, NY
  - Elsevier Foundation, NY
  - Lebanese American University, Lebanon
  - Tanzania Book Support Trust, Tanzania
  - Terre Sans Frontières, Canada

#### $10,000 and over

- Africa Food and Peace Foundation, MA
  - Ambassad Family Foundation, MA
  - Books for Asia, CA
  - Cameroon Educational Resource Committee, Cameroon
  - Khazar University, Azerbaijan
  - Freder & Isolda-owner Librarians and Janina Olszyna, NY (in memory of Stephen Sos)
  - University of Michigan, Center for the Study of Higher & Post Secondary Education, MI

- Ambassad Family Foundation, MA
  - Cameroon Educational Resource Committee, Cameroon
  - Khazar University, Azerbaijan
  - Freder & Isolda-owner Librarians and Janina Olszyna, NY (in memory of Stephen Sos)
  - University of Michigan, Center for the Study of Higher & Post Secondary Education, MI

- American University in Bulgaria
  - Center for Democracy & Free Enterprise, Czech Republic
  - Columbia University Press, NY
  - Duka University Press, NIG
  - Ukrainian Studies Fund, MA
  - Yale University Press, CT

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  - Center for Democracy & Free Enterprise, Czech Republic
  - Columbia University Press, NY
  - Duka University Press, NIG
  - Ukrainian Studies Fund, MA
  - Yale University Press, CT

- American Foreign Policy Council, DC
  - The Anne G. Archibald 1988 Trust, MA
  - Henry & Nancy Bartels, CT
  - C. J. Riley Family Fund, WA
  - Frazier, AIME Excellence in Teaching Award, MA
  - Goodman, AIME Excellence in Teaching Award, MA
  - Harold O. Scott, UF, FL
  - Stephen C. Hoad, MD, NY
  - George A. & Victoria Nabos, France
  - Louisiana State University Press, LA
  - Eugene N. & Anne Marie Masara, DC
  - A. Richard Matlosz, CA
  - New York University Press, NY
  - Katherine O’Donnell, CA

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  - Eugene N. & Anne Marie Masara, DC
  - A. Richard Matlosz, CA
  - New York University Press, NY
  - Katherine O’Donnell, CA

- Princeton University Press, NJ
  - Ghada H. Qaddumi, Kuwait
  - Sabre Trust London, UK
  - Jonathan Sachs & Mary Conze, CT
  - John & Ilana Sue, TX
  - State University of New York, NY
  - Walter & Elizabeth Fren Foundation, Inc., NY
  - University of Michigan Press, MI
  - University of New South Wales, Australia

- American Foreign Policy Council, DC
  - The Anne G. Archibald 1988 Trust, MA
  - Henry & Nancy Bartels, CT
  - C. J. Riley Family Fund, WA
  - Frazier, AIME Excellence in Teaching Award, MA
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  - Louisiana State University Press, LA
  - Eugene N. & Anne Marie Masara, DC
  - A. Richard Matlosz, CA
  - New York University Press, NY
  - Katherine O’Donnell, CA

#### $1,000 and over

- Anonymous
  - Laurence & Elizabeth Bergson, NY
  - Cappell High School/Show Choir, TX
  - Susan Chauncey, MA
  - Bill Harah, MA
  - Wolsey Community College, MA
  - Sam S. Gandelman, CA
  - Beaucou P. Xue, MA
  - Lawrence Miner, MA
  - Minnow Foundation, WI
  - Charles E. Morel J. Jr., MA
  - Minor's Language Association, NY
  - Alice Morel & Henry Healy, MA
  - Robert Pines, MA
  - Daniel & Ellen Stetler, NY
  - University of Edinburgh Press, MA
  - University of Toronto Press, Canada
  - Charles Ullès de Schobert, Belgium
  - Marguerite Whited Charitable Fund, NY
  - Marguerite Whited Fund in honor of Linda Emond, NY
  - Fredric & Susan Windhop, MA
  - James T. Wood, NY

- Anonymous
  - Julian Babad, AZ
  - Leonard & Joyce Rallday, VA
  - Philip C. Banks & Susan Stappers Banks, CT
  - Eran & Joan Berdahi, MA
  - Kofi Coe, MA
  - Croatia Federal Union, “Year Metropolitan” Lodge, CA
  - David & Ellen Brot, CA
  - Lawrence Flood, MA
  - Georgetown University Press, DC
  - Robert & Ina Mioreg, NY
  - Hofstra Foundation, NC
  - Lee B. Hadley, IL
  - David Jenkins, VA
  - Kent State University Press, OH
  - Frank Langel & Katherine Steele, MA
  - McGill & Queen’s University Press, Canada
  - Microsoft Health IT Campaign, NY
  - Phillip & Sydney Hitchcock, CA
  - Merle F. Oppenheimer, MD
  - Benar Foundation, TR
  - Robert Shamir, MA
  - Stavro Family Foundation, CT
  - Temple of Freemasons for Education in Liberia, MA
  - Richard & Gail Urban, MA
  - Delia Urban, Canada
  - Katherine B. Water, MA
  - John Winthrop Charitable Trust, SC
  - Charlotte Whalen, WI

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  - Richard & Gail Urban, MA
  - Delia Urban, Canada
  - Katherine B. Water, MA
  - John Winthrop Charitable Trust, SC
  - Charlotte Whalen, WI
Financial Contributions 2003-2004

Program support

Under $500

George Adesina, MA
A.D.S. Ventures, Inc., MA
Foundation Assistance, Inc., NY
James & Alana Bates Bling Family Foundation, RI
Peter V. Bautt, CA
Wayne Bellbird, CA
M. & Mrs. Ernest Bennett, MA
David Beser, NC
Paul Chernow, CA
Guy R. Doer Jr., MA
C. Sean Dog, CT
V. V. Freeman, SC
Kenneth French, MA
Angela Gesthald, MA
Chad Gershell, MA
Emily Gesthald, MA
Gaz Blankett, MA
Lisa & Ede Goodman Fund, MA
Reuter C. Gray, Jr., DC
M. & Mrs. Michael Hambly, NC
Robert & Ellen Kaplan, MA
Joel D. Kid, CA
Peter Kruder, NY
Charles Kubalabanger, MA
Mary Anne Kueger, VA
Pamela Lord, ME
Monty Linsky & Lynne Staley, NY
Beck Maynard, MA
Brian & St. Vokie, TX
Mark Morgen, NY
Waukesha, WI
John & Jane Nace, CT
Ryan & Janet O’Connell, MA
Paul Potomac, MD
Presbyterian College & Seminary, SC
Rae Jerald Richardson, France
Rockefeller & Lehman Federal Credit Union, NY
Jane & Mike Seinh, VA
Robert & Sue Shipp, CT
Bel & Jane Segal, NY
Martin Senn, NY
David, Alexa & Felix Sloc, CA
Dorothy Slocum, NY
Brenda White, DC
Jeffrey Wills, WI
Grant W. Winthrop, NPY
Dawn F. Youngman, & John’s family fund, NY

Up to $100

Hilary Aingen, NY
Inoue Arvan, PJ
Stanley Asch, MA
David Aus, MA
Suzanne Bacon, MA
Elizabeth Ballantine, MA
Michael Barry, TX
Gordon Beattie, Jr., MA
Margaret Brico, TX
Thomas & Dominique Bois, France
John & Stan Clarke, MN
Fiona D. Cohen, MA
Chase Manhattan Foundation, NY
Reiner & Consuela K., In memory of Elliot Berg

CSA Fraternal Life, District Council #1, PA
Ford Foundation, WA
Ruth A. Davis, DC
Harriet Federman, MA
Dunlop & Melanie Foley, NY
James Fuso, MA
Roger Gell, MA
Robert & Sonya Gotoff, TX
Robert S. Gulick, MA
Jan Hiddo, OK
John & Ruth Ann Harris, MA
Arthur Holub, PA
Kenneth & Scarlett Holland, TX
Gerald Knowlton, VA
Max Koppelman, DC
Karen Kosting, MA
Patrick Keery, CA
Cameron Kenny & Kathy Warren, MA
Marion Kim, NY
R. A. Kubik, TX
Diamond-Scarce, TX
Robert Lawrence, MA
Ruperta Kepple, NY
Susan Phifer Lodge, MA
Jay Lasher, MA
James & Margaret Lynn, CT
Florian, MA
Curt McCullough, B
Lee Meewes, MD
Philip, J. Mulk, MD
Richard Munroe, MA
Richard & Lumbra Murphy, MD
Tin Nakula, MA
Winston & Monna Fain, CA
Damin/Clewley, FL
John & Eleanor Chie, TX
Jr. Piekarski, MA
David Petersen, DC
Michael P. Picket, DC
Skilling & Warren Phillips N.C. CT
Willy Robins, AZ
Graham Rediger, IA
Caroline Sue Marks, MA
Kurt & Janet Schuler, VA
Robert Segaloff, NY
Robert Shul, OK
Lawsen & Tanen, CT
Frederick Sklar, MA
Diamond-Scarce, PJ
Susan Speiser, NJ
Virginia Stearns, CO
Robert Sullivan, CA
Cornell Taylor, AK
Diamond-Scarce, NJ in honor of Michael Van Zandt, NJ
John Selby, NY
Tonia Whipple, MA
John & Caroline Watkins, NY
Maria Winkels, NJ
Rosary A. Weidner, NY
Katharine Whipple, CA
Cornell Whipple, NY

IN-KIND DONATIONS

In-kind services were provided by:

A.D.S. Ventures, Inc., MA
Joseph A. Angeles, MA
Franklin Hampshire Realty Trust, RI
Global Transitions, DC

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Giving opportunities

Individual contributions

Sabre offers maximum flexibility to individual donors: designated gifts; unrestricted gifts; gifts of stock; planned giving; matching gifts; and memorial gifts. Sabre can accept on-line donations as well:
http://www.sabre.org/donations/Online_Donation.php

Corporate contributions

Given the nature of the Book Donation Program, that is, investing in local communities around the world, Sabre offers corporate sponsors unrivalled value and positive newsworthiness, following a trail from the Sabre warehouse in the USA, right to the end-user in schools and universities in countries where a given corporation has operations and relies on the employment base and goodwill of local people.

Charity Navigator (www.charitynavigator.org), the web-based “Guide to Intelligent Giving,” which evaluates the efficiency of over 2,370 charities, gives Sabre its top, four-star rating (“exceeds industry standards and outperforms most charities in its Cause.”)

If you would like to explore either of these possibilities, please contact Sabre.