SABRE FOUNDATION

Annual Report 2009
Sanre's Book Donation Program was established in 1986 with the aim of helping to meet the need for high quality, up-to-date educational materials in developing countries and countries in transition throughout the world. Since then, Sabre has sent close to 9 million books valued at almost $300 million to more than 80 countries worldwide. In 2009 alone, Sabre sent more than half a million books, valued at approximately $19 million, to countries in Africa (Cameroon, Kenya, Liberia, Sierra Leone, Tanzania, Uganda, Zambia), Asia (Indonesia, Pakistan, Philippines), Eastern Europe (Croatia), the former Soviet Union (Tajikistan, Ukraine) and the Middle East (Iraq). The materials sent are new, up-to-date, cover a wide range of subjects and educational levels, and are provided by donating U.S. publishers.

Selectivity and a demand-driven approach are hallmarks of the program. Sabre's book programs are managed within each recipient country by a local NGO with links to libraries, schools, universities, and medical and research institutions. These partners are responsible for receiving, warehousing, and distributing books countrywide. Orders are packed and shipped in ocean freight containers from Sabre's book distribution center in Lawrence, MA.

Over 200 publishers have participated in the book donation program since its inception. From thousands of titles offered throughout the year, Sabre carefully chooses only the materials likely to interest its constituencies abroad. Donated books cover such diverse fields as business and economics; medicine, nursing and pharmacology; science and technology; English language and literature; agriculture; the environment; computer science; political science and government; law and democracy; American history and culture; the humanities and social sciences; and general reference. The books are written in English, a widely preferred second language of choice.

Sabre's work continues to be governed by its Book Donation Philosophy: Sabre Foundation's Book Donation Program is valued by overseas NGOs because of Sabre’s steadfast adherence to the policy that when it comes to the educational needs of developing and transitional countries, indigenous organizations know best. The keystone of Sabre's book program is that it is demand-driven. Rather than trying to send as many books as possible, regardless of demonstrated need, Sabre gives its overseas partners the opportunity to select books and CD-ROMs from detailed inventory offering lists that are sent electronically. Only titles and quantities specifically requested by its partners are shipped by Sabre. Those titles are new, high-quality, up-to-date books selected by Sabre from the offerings made by donating publishers. In the selection process, Sabre's rule of thumb is that something which is of no value in the U.S. is usually equally valueless overseas. The schools, universities, libraries, and individuals that benefit from Sabre's Book Donation Program are not regarded as the recipients of aid for whom “any book is better than no book at all.” They are regarded, instead, as clients with limited resources.
140 guests helped Sabre Foundation celebrate its 40th anniversary, with the theme “Making a Difference in a War-Torn World,” on 23 October at The Four Seasons Hotel in Boston. The event underscored Sabre’s distinction for setting the highest standard in book assistance projects worldwide. The theme highlighted Sabre’s exceptional record in coming to the aid of countries emerging from the most destructive of political convulsions, stepping in at first opportunity where the need has been greatest—Afghanistan, Bosnia, Iraq, Liberia, Sierra Leone, Rwanda. Circumstances like these require extra effort to secure and sustain links to effective local partners and sources of sponsorship. More generally, the evening was a celebration of books, libraries and education, and the critical goal of providing access to educational resources throughout the world.

The event was staged in such a way as to highlight the background of this work. Two spectacular wall-sized photographs reminded those present of the circumstances that demand Sabre’s work: a serene view of the beautiful main reading room of the National and University Library in Sarajevo, taken c. 1985, was paired with a shocking view of the same building with flames pouring from the windows after it was deliberately targeted with incendiary shells by nationalist Serbs on 25-26 August 1992, and left a smoking ruin with the loss of 1.5 million books. Another, more hopeful photograph, similarly enlarged, was placed on the opposing wall, showing a large shipment at arrival in Croatia, with a young boy reaching for a book in the foreground, while adults of two older generations stood among stacks of book boxes, all expressing promise of knowledge to be gained through Sabre’s efforts. In the reception hall outside, small flags on a large world map showed the more than 80 countries that have been recipient of Sabre book programs. Nearby, a continuous video showed scenes related to a long series of those programs, also showing many of the actors involved, past and present.
In service of the evening’s theme, two noted individuals were invited and accepted to be our principal speakers: Dr. Saad Eskander, Director-General of the Iraq National Library and Archive in Baghdad, who came from Baghdad for the event, and Rory Stewart, Ryan Family Professor of the Practice of Human Rights, and Director of the Carr Center for Human Rights Policy at Harvard University’s Kennedy School of Government. It was envisioned that Dr. Eskander could speak as an internal witness to the travails of his country and its libraries and educational institutions, and the importance of the work Sabre has accomplished there, and, by extension, in similar countries. In a complementary fashion, Rory Stewart, who is founder of the NGO Turquoise Mountain in Kabul, Afghanistan among his numerous attainments, would be able to speak as an informed, engaged, and committed outsider to the importance of carefully considered and realized efforts to rehabilitate these wounded societies. [We weren’t disappointed, although Stewart, in pursuit of a political vision that has taken him back to the United Kingdom in mid-2010, had to be in northern England to stand for parliament on Sunday the 25th, but was persuaded to make a video substitute. Prepared with skill, presented with great aplomb, and at several times life size, the effect, though different from having the real person present, was impressive.]

At such a notable anniversary—also marking a quarter century of book assistance work—it was fitting to acknowledge three individuals who have given much to Sabre over the years, and in so doing, having contributed to making the event possible. William (Bill) Lindsay, until his recent retirement Assistant Director and Chief Financial Officer of Harvard University Press, has been the invaluable point person for Sabre’s increasingly important access to scholarly presses and their superb publications. Congressman Tim Petri was not only a founder of Sabre, but has continued to support the Foundation through the years. Last but by no means least, it was the great pleasure of the Sabre board and staff to acknowledge the long and critically important service of Charles (Chuck) Getchell. Chuck has been indefatigable in his efforts on Sabre’s behalf. As Foundation Secretary, Chuck’s exemplary minutes provide a fine record of countless meetings, and thus of Sabre’s decision-making and progress over the years. Together with Executive Director Tania Vitvitsky, Chuck has frequently been the public face of Sabre in many situations, domestic and foreign.

The program culminated with three compelling testimonials by young people who have experienced the impact of Sabre’s work. Dr. Lada Bradic, from Croatia, expressed her gratitude for the fact that she...
had directly benefited from books donated by Sabre throughout her education, from grade school through medical school. Dr. Nour Al Mousawi, from the Iraq Health Aid Organization in Baghdad, emphasized the important role played by Sabre in improving the quality of medical education in Iraq. Matt Landreman, who coordinates the MIT student volunteer group ASPIRE, concluded the evening’s program with the following cogent statement: “There’s no question that much of our interest in science can be traced to the inspiring books we were exposed to growing up. Books about the solar system, about computers, the human body, dinosaurs, and logic puzzles, all of these stirred us to explore, experiment, and invent. Even today, in this age of PDF files, and at an institution synonymous with “high-tech,” we all rely daily on good old-fashioned hardcopy books to do our jobs. If developing nations are to innovate their way to prosperity and growth, it is essential that their students and professionals have a similar access to information and ideas.”

Ably led by board member Randall Perkins, the planning committee ventured into new territory, with the active labors of board members Susan Winthrop and Jeff Spurr, and Executive Director Tania Vitvitsky, and was enhanced by invaluable contributions of board member John Archibald and advisory committee member James Costa. Every detail represented a great deal of planning and effort, including acquiring the hand-carved wooden plaques ordered from Turquoise Mountain in Kabul and used as gifts to sponsors at the event. Sabre’s first ever gala fundraising event was notably successful in that regard, gaining over $80,000 in donations.

The event host committee was comprised of the following individuals:
- Susan Winthrop, Randall Perkins, Co-Chairs
- Dr. A. Hadi Al-Khalili
- Kwame Anthony Appiah
- John Archibald
- Kenneth G. Bartels & Jane Condon
- Michèle Cloonan
- Franz Colloredo-Mansfeld
- James Costa
- Charles Getchell
- Hanne & Jeremy Grantham
- Chris Haynes
- Senator John Kerry & Mrs. Teresa Heinz
- Jeff Mayersohn & Linda Seamonson
- Paula D. Matthews
- Angela Menino
- Ivanka & Nestor Olesnycky
- Maureen Ruettgers
- Amy E. Ryan
- Jeff Spurr

Jeff Mayersohn and Linda Seamonson, owners of the Harvard Book Store, Cambridge MA
Included on the host committee as members were the heads of the two most prominent Boston institutions that prize the written word: Amy E. Ryan, President of the Boston Public Library, and Paula D. Matthews, Acting Director of the Boston Athenaeum. In a similar vein, Michèle Cloonan, Dean of the Simmons Graduate School of Library and Information Science, represented the institution leading this field in New England.

As a further index to the scope of the event, institutions represented by dinner guests included Brandeis, Brown, Clark University, Harvard, University of Hawaii, Manoa, Johns Hopkins, MIT, Nahrain University (Iraq), Northeastern, Simmons College, and Swarthmore, and Tufts. Countries represented by dinner guests included Croatia, Indonesia, Iraq, Lebanon, Mozambique, Rwanda, Slovenia, and Ukraine.

Various testimonials came from abroad. Characteristic was a message from Sallieu Turay of the Sierra Leone Book Trust, including the statement, “You have provided humanitarian aid in the form of books, educational materials and training for the people of Sierra Leone at a time when the country is in dire need of this support. I am certain that many have benefited in one way or another through your humanitarian aid for the mind in Africa and other continents.” In a similar spirit, Radovan Fuchs, Minister, declared, “Allow me to congratulate Sabre on behalf of the Ministry of Science, Education and Sports of Republic of Croatia for its activities during the past 40 years and thank you in particular for your leading role in introducing the valuable book donation program to Croatia, through which over one million books were donated to the Croatian academic community in the past two decades. Generations of students, teachers and professors from all corners of our country and various fields of science have greatly benefited from this donation program. From universities to colleges, schools and kindergartens across Croatia, this program has truly left its positive mark.”

The effort was supported by the following donors:

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**Patrons:** John Archibald; Franz and Anne Colloredo-Mansfeld; Johnson-Stillman Family Foundation; Jeff Mayersohn and Linda Seamonson; Ivanka and Nestor Olesnycky; Robert Patterson; Randall Perkins; Ulana and John Sos; Susan and Frederic Winthrop.
IRAQ

In 2009, Sabre shipped ten containers to Iraq, holding over 180,000 new books with a fair market value approaching $10 million. Among the institutions that benefited from these shipments were the Iraq Museum, University of Basrah, University of Dohuk, University of Kirkuk, University of Mosul, University of Muthanna, and Nahrain University.

The books sent represent a wide range of subject-areas, with particular emphasis on science, medicine, business, social science and humanities. A number of institutions received highly specialized materials. For example, a special collection of archaeology titles (826 books) was sent to the State Board of Antiquities & Heritage at the Iraq Museum in Baghdad, and a donation of special equipment and materials for blind students, including 20 Braillers (Braille typewriters), an embosser (a computerized Braille printer) and boxes of Braille paper was sent to the Al-Noor School for the Blind in Baghdad.

Partner NGOs for Sabre’s Iraq programs include International Relief and Development in Arlington, Virginia, the Association of University Lecturers in Mosul, the Kurdistan Reconstruction Organization in Dohuk, and the Iraq Health Aid Organization in Baghdad. Sponsorship for Sabre’s programs in Iraq has also come from the Ministry of Higher Education of the Kurdistan Regional Government, Mosul University, and the Dhi Qar Provincial Reconstruction Team, all providing support from within the country itself.

Responsible for an impressive number of donations since 2006, Sabre sent its 23rd shipment to the Iraq as 2009 was drawing to a close. By year-end, the total number of new books, CD-ROMs and other educational materials sent by Sabre in support of schools, universities and libraries in Iraq exceeded 320,000, with a fair market value of more than $16 million.

Program Highlights

IHAO (Iraq Health Aid Organization) book distribution, Baghdad, Iraq

Shrink-wrapped pallets ready for shipment to Kirkuk, Iraq
INDONESIA

Sabre has significantly expanded both the scale and scope of its book donation program in Indonesia, with the support of that country’s Embassy in the U.S. While Sabre’s work has focused on supporting more than 70 universities, the Foundation is also providing more children’s materials, thanks to the encouragement of the First Lady of Indonesia.

Following the G-20 meeting in Pittsburgh, the Indonesia President and First Lady Ani Bambang Yudhoyono traveled to Boston, where a symbolic book presentation was held on September 28 at The Four Seasons. Executive Director Tania Vitvitsky participated in the hour-long, very pleasant and informal event, along with board members John Archibald and Jeff Spurr. The event reflected the increasing prominence of Sabre’s Indonesia program.

In November 2009, a Sabre delegation visited Indonesia and included board member John Archibald, advisory committee member James Costa and Executive Director Tania Vitvitsky. Productive meetings were held with Dr. Irid Agoes, Executive Director of the Indonesia International Education Foundation (Sabre’s NGO partner for Indonesia), Dr. Harris Iskandar, Secretary, Directorate General of Higher Education, members of SIKIB (Wives of United Indonesian Cabinet) and Gita Wirjawan, founder of the Ancora Foundation.

To assess the usage of the books and CD-ROMs sent to Indonesia, the delegation also had the opportunity to visit the main libraries of the University of Indonesia and the Bogor Agricultural University.

Formal portrait with Indonesia First Lady Ani Bambang Yudhoyono (third from left] and representatives from the Embassy staff, the ANCORA Foundation, and Sabre staff and board members at The Four Seasons Hotel, Boston, September 28, 2009

L-R: Sabre Treasurer John Archibald; Executive Director Tania Vitvitsky; Dr. Harris Iskandar, Secretary, Directorate General of Higher Education, Ministry of National Education; Dr. Irid Agoes, Executive Director, Indonesia International Education Foundation; and Advisory Committee Member James Costa, Jakarta, November 17, 2009

Members of SIKIB (Wives of United Indonesia Cabinet) with Tania Vitvitsky and Dr. Irid Agoes, Jakarta, November 2009
PAKISTAN

Sabre has significantly expanded both the scale and Sabre’s newly-established book program in Pakistan addresses a critical need for high-quality educational materials in some of the most challenging areas of the country.

In November 2009 Sabre sent a 20-foot container of more than 10,000 new books and CD-ROMs to Pan-Humanity, its NGO partner in Khyber-Pakhtoonkhwa province. The shipment featured college-level titles in the areas of medicine, science, engineering and computer science; business, law and economics; agriculture, ecology and environmental science; the social sciences, humanities and the arts. Titles focusing on women’s health and medicine, as well as on literature by women, were also selected by Pan-Humanity. The shipment, valued at well over $400,000, arrived in Pakistan in early January 2010.

Distributing the books presented myriad challenges, in the face of militant attacks and bombing in the region during the first part of the year, as well as the temporary closure of a number of educational institutions. Despite these problems, books were delivered to Peshawar Medical College, where a formal book donation ceremony also took place. Professors and librarians from the college, along with representatives from the University of Peshawar, expressed their appreciation for the donated books, commented favorably on their high quality and expressed the hope that further support would be forthcoming.

The remaining materials from the shipment were allocated for distribution to a number of institutions of higher learning, including the Kohat University of Science and Technology and Hazara University.

Above: Stamps are printed on all Sabre books delivered to our NGO partner in Pakistan

Left: Book distribution by NGO Pan–Humanity, Pakistan
LIBERIA
A Sabre delegation comprised of board member John Archibald, advisory committee member James Costa and Executive Director Tania Vitvitsky visited Monrovia to attend the inauguration of Dr. Emmet A. Dennis as the 13th President of the University of Liberia. First established as Liberia College in 1851 and initially funded by the Trustees of Donations for Education in Liberia, the university was chartered in 1951. Currently, the university has about 17,000 students in six undergraduate colleges. The delegation also had the opportunity to visit Sabre’s partner organization CREDO in Monrovia, the Ricks Institute in Virginia and the Firestone Rubber Plantation.

UKRAINE
International Children’s Day Event
Sabre Foundation’s partner organization in Ukraine, Sabre-Svitlo, presented a special collection of more than 800 new books and learning materials to the National Library for Children (NLC) in Kyiv, Ukraine, as part of the International Children’s Day celebration at the Library on May 29. Mr. Christopher Fitzgerald, Counselor for Public Affairs, the U.S. Embassy in Ukraine, along with two other Embassy officers, took part in the presentation. Also present were representatives from the Ministry of Culture and the Ukrainian Parliament, as well as writers of children’s books and the media.
SABRE VOLUNTEERS  
Sharing a Wealth of Books and Knowledge with the World

A number of publishers who provide new books to the Sabre Book Program do so in the form of unsorted donations. In particular, Sabre takes in substantial quantities of books and CD-ROMs in the areas of science, technology, and medicine this way. These materials are in high demand overseas, since they feature current editions covering a wide range of titles. Because the Sabre warehouse staff is busy pulling and packing orders from partners overseas, the additional work needed to screen, sort and inventory these invaluable books has required the efforts of dedicated volunteer groups. Most notably, a group of MIT graduate students who form the organization ASPIRE (American Students Promoting Iraqi Education) has spent a considerable portion of their available time at Sabre’s warehouse in Lawrence, MA, processing these books for shipments to universities and medical schools in countries around the world, including Iraq.

In addition to the ASPIRE volunteers, Sabre is grateful to the congregants of South Church in Andover as well as students, staff and alumni of Phillips Academy Andover who volunteer at the warehouse at the annual Non Sibi community service day. Sabre also greatly appreciates the valuable assistance provided by Susi Barbarossa at Sabre’s Cambridge offices.
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Association of University Lecturers, Mosul, Iraq

Iraq Health Aid Organization, Baghdad, Iraq

Iraq National Library and Archive (INLA), Baghdad, Iraq

Kurdistan Reconstruction Organization (KRO), Dohuk, Iraq

East Africa Book Trust, Nairobi, Kenya

ASSABIL, Beirut, Lebanon

Church-Related Educational Development Organization (CREDO, Inc.), Monrovia, Liberia

Pan-Humanity Foundation, Mensehra, Pakistan

Philippine Library Materials Project Foundation, Cagayan de Oro City, Philippines

Rwanda Community Works, Kigali, Rwanda

Sierra Leone Book Trust (SALBOT), Freetown, Sierra Leone

Aga Khan Education Services, Khorog, Tajikistan

Tanzania Book Support Trust, Dar es Salaam, Tanzania

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Sabre-Svitlo, Lviv, Ukraine

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Book Aid International, London, United Kingdom

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CODE, Ottawa, Ontario, Canada

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International Relief and Development (IRD), Arlington, Virginia

MIT OpenCourseWare, Cambridge, Massachusetts

Room to Read, San Francisco, California

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Trustees of Donations for Education in Liberia, Boston, Massachusetts

Ukrainian Catholic Education Foundation, Chicago, Illinois

Ukrainian Catholic University, Lviv, Ukraine

Ukrainian Studies Fund, Cambridge, Massachusetts

Welfare Association, Jerusalem, and Geneva, Switzerland
Since the inception of Sabre’s Book Donation Program, over 200 publishers have participated; about 30 are current donors. Many of their donations are governed by a provision of the U.S. tax code requiring that the materials benefit the needy, the ill, or children. Where requested books are not available by donation, Sabre may seek supplemental program funding for reduced-cost purchases. From the many titles offered by donating publishers each year, Sabre selects only those that are appropriate for distribution overseas and likely to be in demand. Educational and professional materials across a broad range of levels, subjects, and formats—textbooks, reference works, scholarly monographs, audio- and videocassettes, and CD-ROMs—all form part of Sabre’s inventory. Sabre also receives academic monographs from university presses (especially in the humanities and social sciences) and gratefully acknowledges the support of the Association of American University Presses.

In 2005, Elsevier, a world-leading publisher of scientific, technical, and health information products, began a partnership with Sabre Foundation in the U.S, and with Book Aid International in the U.K. to make donated books available in developing countries around the world.

Elsevier notes, “We are proud of the books we publish and of our authors. We know that in some parts of the world medical texts are extremely hard to come by but desperately needed. That is why working with partners like Book Aid International and Sabre is so important, because they can get our books where they are needed without wasting a single copy.” Beginning in 2005, a logo acknowledging this partnership can be found on the title pages of books published by Elsevier.
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George Rubin, NH
Rebecca Schneider, MA
Robert Sedgwick, NY
Jane and Mike Senyk, VA
Jay Shah, NJ
Thomas and Lynn Shields, MA
David and Alaina Sloo, CA
Robert and Petra Sullivan, CA
Connie Taylor, AK
John Tepedino, NY
Thomas Reuters Company
Bohdan and Bohdana Vitvitsky, NJ
Will Wakeling, MA
Ira J. Waldman, MA
John Winthrop Charitable Trust, SC
Wenlie Zhou, MA

Up to $100

Rodney Armstrong, MA
Walter Bodnar, NJ *
Rosemary Chelio, MA
Mark and Susan Clark, MA
William Clinger, VA
Robert and Claudia Coughlin, MD
Robert Criqui, VA
Jamshed Daroga, MA
Guy and Caroline Darst, MA
Jeff Davis, NY
Ruth A. Davis, DC
Lawrence DiCara, MA
Halyna Dubil, PA *
Pierre and Jenny DuPont, MA
Elizabeth Falsey, MA
Newel Flather, MA
Kimberly French, MA
Ellen Gerrity, MD
Roger Gill, MA
Burton Gray, DC
Jan Hajda, OR
Kartina Hart, MA
Borys Hayda, NJ *
Kathaleen F. Hempstone, MD
Nicholas and Jaroslava Hordinsky, NJ *
Natalia Hryhorczuk, IL *
Maha Issa, Iraq
Gillian Kellogg, MA
Linda D. Kilb, CA
Richard Knox, PA *
Oleh and Olena Kolodiy, NJ *
Michael and Anna Kozziap, NJ *
Ksenia Kuzymycz, MD *
Luba Lapychak, NJ *
Susan Powers Lodge, MA
Jay Lucas, MA
James and Margaret Lynn, CT
Charles and Joan Martin, NJ *
Michael McConne, CA
Dennis McDade and Susan Condon, CT
Philip J. Mudd, MD
Richard and Ludmilla Murphy, MD
Alexander Mychaluk, PA *
Osyp and Nadia Nimlowycz, PA *
Nuchine Nubari, MA
Warren and Marcia Nute, CA
Ryan and Janet O’Connell, NY
George Olesnicky, NJ *
Damian Olesnicky, NY *
Bozhenka Olshaniwskiy, NJ *
Jonathan Panek, MA
John Phan, CA
Pamela Porter, MA
Ihor and Oxana Rakowsky, NJ *
Graham Redinger, IA
Ewhen Sarachman, PA *
Ihor and Alexandra Sawchuk, NJ *
Robert and Starr Shippee, CT
Stanley Silverman, VA
Steve Sinding and Monica Knorr, VT
Beth J. Singer, NY
Richard and Joann Southgate, MA
Deborah Kane Spigner, NJ
Carol Fijan Starobin, NY
Walter and Elizabeth Stern Foundation, NY
Bruce Sylvester, MA
Daniel and Janet Tassell, MA
Ukrainian National Women’s League of America, NJ *
Thomas Warth, MN
William Wasserman, MA
Dorothy B. Wexler, DC
Edward and Gudrun Wolpow, MA

* in memory of Lydia Sos Bulba

* in memory of Lydia Sos Bulba

Kindly let Sabre Foundation know of any corrections or omissions. Thank you.

In–Kind Donations

Susi Barbarossa, MA
James Costa, MA
Franklin Hampshire Realty Trust, RI
Audrey Kung, MA
Matt Landreman, MA
### Statement of Activities

#### Revenues

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants &amp; Donations</td>
<td>792,073</td>
<td>823,645</td>
</tr>
<tr>
<td>In-kind books &amp; materials [a]</td>
<td>11,366,287</td>
<td>10,539,866</td>
</tr>
<tr>
<td>In-kind other [a]</td>
<td>80,000</td>
<td>42,000</td>
</tr>
<tr>
<td>Investment income</td>
<td>(224)</td>
<td>65</td>
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</table>

**Total Revenues**

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
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<tbody>
<tr>
<td></td>
<td>12,238,136</td>
<td>11,405,576</td>
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#### Operating Expenses

**Programs**

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Books</td>
<td>548,444</td>
<td>708,655</td>
</tr>
<tr>
<td>Total cash expenditures</td>
<td>548,444</td>
<td>746,739</td>
</tr>
<tr>
<td>In-kind books &amp; materials [a]</td>
<td>11,366,287</td>
<td>10,539,866</td>
</tr>
<tr>
<td>In-kind other [a]</td>
<td>80,000</td>
<td>42,000</td>
</tr>
<tr>
<td>Total program services</td>
<td>11,994,731</td>
<td>11,290,521</td>
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</table>

**Support services**

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>General and administrative</td>
<td>167,150</td>
<td>170,273</td>
</tr>
<tr>
<td>Fundraising</td>
<td>65,024</td>
<td>37,251</td>
</tr>
<tr>
<td>Total supporting services</td>
<td>232,174</td>
<td>207,524</td>
</tr>
</tbody>
</table>

**Total Operating Expenses**

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>12,226,905</td>
<td>11,498,045</td>
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</table>

**Change in net assets**

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>11,231</td>
<td>(92,469)</td>
</tr>
</tbody>
</table>

**Net assets—beginning of year**

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>167,749</td>
<td>260,218</td>
</tr>
</tbody>
</table>

**Net assets—end of year**

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>178,980</td>
<td>167,749</td>
</tr>
</tbody>
</table>

**Value of Materials Shipped**

<table>
<thead>
<tr>
<th></th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>28,984,265</td>
<td>20,143,789</td>
</tr>
</tbody>
</table>

[a] For tax and financial statement purposes, in-kind services and donated materials are reported as expended in the same year in which they are received. Therefore, inventory of books and materials are not carried on Sabre’s audited statement of financial position.